

## HEALTH AND WELLBEING BOARD

13<sup>th</sup> September 2022

<b>Title:</b>	<b>Barking and Dagenham Place Partnership bid to NEL Integrated Care System for health inequalities funding in FY22/23</b>		
<b>Open Report</b>	<b>For Decision:</b> No		
<b>Wards Affected:</b> Barking and Dagenham	<b>Key Decision:</b> No		
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<b>Sponsor:</b> Elaine Allegretti - Strategic Director Childrens and Adults			
<b>Summary:</b> At the previous Board meeting, progress was shared on development of a funding bid to address health inequalities by the Barking and Dagenham Place-Based Partnership to the North East London Health and Care Partnership.  This update reports Barking and Dagenham was successful in securing £1.1m to be spent during FY22/23. This was the maximum available to a Place-based Partnership and the largest award made in North East London. The funding will be transferred from NHS North East London ICB to the London Borough of Barking and Dagenham under a S256 agreement for distribution under grant agreements to the project delivery leads of the workstreams approved by the North East London Health and Care Partnership.  The Barking and Dagenham Place-based Partnership is to monitor progress, outcomes and approve financial monitoring back to NHS North East London ICB.  Mobilisation of projects is underway, with an aim to 'go live' in September and October 2022. The evaluation process being finalised will be used to inform continuation of work in FY23/24 and a potential future funding process.			
<b>Recommendation(s)</b>  The Health and Wellbeing Board is recommended to note the successful outcome of the bid and oversight of the Health Inequalities Programme by the Barking and Dagenham Place-Based Partnership.			
<b>Reason(s)</b> The Health and Wellbeing Board was to be updated at the next meeting on the outcome of the funding application. In June 2022 the Health and Wellbeing Board had made comments on the process to put forward the funding bid, which will be taken into consideration in the design of an evaluation process for the programme of work to be delivered in FY22/23.			

## 1. Introduction and Background

- 1.1 Health inequalities are avoidable, unfair and systematic differences in health between different groups of people. As a borough and across its communities Barking and Dagenham has higher levels of health inequalities than most other areas, including neighbouring NEL boroughs (e.g. Barking and Dagenham has age standardised deaths under 75 years of age of 120.2 versus 100 for England).
- 1.2 Addressing health inequalities is embedded across priorities at national (e.g. Core20PLUS5, NHS Operating Plan), regional (e.g. ICS) and local levels. The 2021 Annual Director of Public Health report, [Equality Challenges](#), directly highlighted the need to address health inequalities across Barking and Dagenham, including actions to be taken to do so.
- 1.3 NEL ICS was allocated £6.5m of funding from a national health inequalities pot from NHS England and undertook a process to allocate the majority of this money to Place-based Partnerships. Each Place-based partnership was to be allocated £0.5 million and could bid for up to an additional £0.6m to address local health inequalities, which will be allocated based on potential to reduce NEL inequalities.
- 1.4 Primary Care networks have an obligation to address health inequalities through the Network Contract DES requirements for [Tackling Neighbourhood Health Inequalities](#). This includes identifying a PCN Health Inequalities Lead and developing planned interventions for a population experiencing health inequality.
- 1.5 Objectives of the funding were to:
  - support leadership for tackling health inequalities in our place-based partnerships,
  - support improved understanding of the health inequalities affecting local communities, maximise and accelerate local plans to tackle inequalities across health and care that takes a life course approach including babies, children and young people, as well as adults,
  - enhance community resilience and widen participation
- 1.6 By 17 June 2022, Place based Partnerships were requested to submit a proposal covering:
  - i) Up to £500k allocation to develop leadership, partnership working and capacity building
  - ii) Up to £600k based on addressing health inequalities that exist locally, including deprivation, specific health needs of vulnerable populations, and historic under-investment in tackling inequalities
- 1.7 The proposal from Barking and Dagenham was co-produced across the breadth of system partners. The proposal was signed off by the Barking and Dagenham Delivery Group on 16<sup>th</sup> June and submitted to the North East London Health and Care Partnership on 17<sup>th</sup> June 2022.
- 1.8 A decision on funding was communicated to LBBD and the bid partners on 6<sup>th</sup> July 2022 and a draft funding award letter from the NHS North East London ICB was received on 4<sup>th</sup> August 2022.

- 1.9 Barking and Dagenham Place-based Partnership was successful in securing the full amount of funding available from the NHS North East London ICB of £1.1m for FY22/23. All but one of the workstreams in the proposal put forward by the Barking and Dagenham Partnership were funded; the panel suggested an alternative funding route for the Cradling Cultures maternity pilot that it opted not to fund.
- 1.10 Funding is to be transferred from the NHS North-East London ICB to the London Borough of Barking and Dagenham by a S256 agreement. The London Borough of Barking and Dagenham will then issue grant agreements to the partners at Place who are to take a role leading on delivery of a workstream(s). LBBB Procurement Board has approved the transfer of funding as per the successful bid to the partners BD\_Collective, BDCVS and Together First Ltd.
- 1.11 Mobilisation of the workstreams is currently underway with partners, with delivery of projects due to commence from September 2022.
- 1.12 Key progress includes:
- *Workshop on community-led workstreams* – LBBB supported BD\_Collective to run a workshop on 3<sup>rd</sup> August for potential community providers of three health inequalities workstreams. This includes appointing six Locality Leads and community-led support for People with No Recourse to Public Funds.
  - *Appointment of lead community organisations* – Following the Workshop Expressions of Interest processes to community organisations were launched by BD\_Collective for community-led workstreams and LBBB will support the process to enable delivery starting from October.
  - *Appointment of Programme Director* – The PCN Clinical Directors nominated Dr Shanika Sharma as Programme Director who will oversee the Programme and support the relationship with PCN Health Inequality Leads
  - *Recruitment of new PCN Health Inequalities Leads* – LBBB is supporting the PCN's in appointing new mandatory Health Inequalities Leads who will be funded part-time to provide strategic leadership across their PCN and in collaboration with the emerging community Locality Leads
  - *Alignment with other developments* – Alignment and collaboration is being established with other developments, including with the Cost-of-Living Crisis work which will use and build on the Locality Leads.
- 1.13 The monitoring process proposed by the ICB has Place-based Partnerships taking on the role of monitoring their local health inequalities projects, including outcomes. Places are to return a quarterly monitoring template to the ICB, accounting for spend transacted and any risks to delivery or funding slippage by exception.
- 1.14 An evaluation plan is being developed and will be shared with the Place-based Partnership and the ICB by the end of September. The evaluation plan will: focus on 'does/could it work' to inform 22-23 decision; and focus on whether the initiative/intervention is reaching known health inclusion groups/ underserved groups/ residents who do not typically engage with services.

- 1.15 As agreed at the previous Board meeting, there is a continuing process to build on the progress achievement during development of the funding bid to develop a common 'health inequalities 'narrative' for the Partnership. This will include developing a process and collating options for future funding opportunities.
- 1.16 An update for this programme will be going to the Health Scrutiny Committee in November 2022 and March 2023.

## **2. Proposal and Issues**

To note the success of the bid and to note progress to enable delivery from September / October 2022 which will enable projects to be for funding to support system development and delivery on health inequalities during FY22/23

There are no issues expected.

## **3 Consultation**

N/A.

## **4 Mandatory Implications**

N/A.

### **4.2 Financial Implications**

The funding of £1.1m to the Barking and Dagenham Partnership is to be transferred by S256 agreement from NHS North East London ICB to the London Borough of Barking and Dagenham through invoicing. The London Borough of Barking and Dagenham will allocate funding to relevant partners and managing and evaluating delivery. Management capacity was included and approved within the bid to ensure all costs are covered.

### **4.3 Legal Implications**

Under Rule 6.6c of the Contract Rules, a waiver can be given to waive the requirement to undertake a competitive tender exercise if there is only one supplier in the market capable of providing the service. Waivers have been approved by the LBBD Procurement Board for projects in the Health Inequalities programme in which the delivery lead will be one of the organisations of the Barking and Dagenham Partnership that put forward the successful bid for funding.

### **4.4 Risk Management**

The following risks have been identified and mitigating actions put in place:

- a. Risk of undermining existing relationships and work (medium) – Despite the short timescale of the bid and time to deliver, significant effort was undertaken to coproduce the proposal with a breadth of Place partners and to mobilize project whilst maintaining due diligence.

- b. Risk of financial liabilities (high) – Given the need to spend the funding within the FY22/23 financial year only projects capable of being rolled out and completed by April 2023 were proposed.

**4.5 Patient / Service User Impact**

This work will support reducing health inequalities and improving health equity across residents and communities in Barking and Dagenham. It will include increasing community involvement in decision making and delivery of health and wellbeing support.

**4.6 Crime and Disorder**

N/A

**4.7 Safeguarding**

N/A

**4.8 Property / Assets**

N/A

**4.9 Customer Impact**

This work will support reducing health inequalities and improving health equity across residents and communities in Barking and Dagenham. It will include increasing community involvement in decision making and delivery of health and wellbeing support.

**4.10 Contractual Issues**

N/A

**4.11 Staffing issues**

Any staff recruited would only be recruited for the length of the funding (i.e. until end-FY22/23)

**Public Background Papers Used in the Preparation of the Report:** None

**List of Appendices:** Presentation to Barking and Dagenham Delivery Group on Health Inequalities programme